
UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, DC 20549

FORM 8-K

CURRENT REPORT
Pursuant to Section 13 or 15(d) of
The Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): August 12, 2026

MaxCyte, Inc.

(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of incorporation)	001-40674 (Commission File Number)	52-2210438 (IRS Employer Identification No.)
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9713 Key West Avenue, Suite 400
Rockville, Maryland 20850
(Address of principal executive offices, including zip code)

(301) 944-1700
(Registrant's telephone number, including area code)

N/A
(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- ☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class Common Stock, \$0.01 par value	Trading Symbol(s) MXCT	Name of each exchange on which registered The Nasdaq Stock Market LLC
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Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company ☒

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial account standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Item 2.02. Results of Operations and Financial Condition.

On August 12, 2026, MaxCyte, Inc. (the “*Company*”) issued a press release announcing its financial results for the quarter ended June 30, 2026. A copy of this press release is furnished as Exhibit 99.1 to this Current Report on Form 8-K and is incorporated herein by reference.

The information in this Current Report on Form 8-K, including Exhibit 99.1 hereto, is furnished and shall not be deemed “filed” for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the “*Exchange Act*”) or otherwise subject to the liabilities of that section. The information contained herein and in the accompanying exhibit is not incorporated by reference in any filing of the Company under the Securities Act of 1933, as amended, (the “Securities Act”) or the Exchange Act, whether made before or after the date hereof and irrespective of any general incorporation language in any filings, except as expressly set forth by specific reference in such a filing.

Item 7.01. Regulation FD Disclosure.

On August 12, 2026, the Company posted an updated corporate presentation, which the Company may use from time to time in communications or conferences, to its website at <https://investors.maxcyte.com>. A copy of the corporate presentation is furnished as Exhibit 99.2 to this Current Report on Form 8-K and is incorporated herein by reference.

The information in this Current Report on Form 8-K, including Exhibit 99.2 hereto, is furnished and shall not be deemed “filed” for purposes of Section 18 of the Exchange Act or otherwise subject to the liabilities of that section. The information contained herein and in the accompanying exhibit is not incorporated by reference in any filing of the Company under the Securities Act, or the Exchange Act, whether made before or after the date hereof and irrespective of any general incorporation language in any filings, except as expressly set forth by specific reference in such a filing.

Item 9.01. Financial Statements and Exhibits.

(d) Exhibits

Exhibit Number	Exhibit Description
99.1	Press Release, dated August 12, 2026
99.2	Corporate Presentation, dated August 2026
104	Cover Page Interactive Data (embedded within the Inline XBRL document)

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

MaxCyte, Inc.

Dated: August 12, 2026

By: /s/ Parmeet Ahuja
Parmeet Ahuja
Chief Financial Officer



MaxCyte Reports Second Quarter 2026 Financial Results

- Reports total revenue of \$7.3 million for the second quarter of 2026, including \$6.5 million of core revenue and \$0.8 million of SPL Program-related revenue
- Reiterates Full Year 2026 Guidance
- Repurchased approximately \$5.5 million of common stock to date under the Company's \$10 million share repurchase program authorized by the Board
- Following end of quarter, announced strategic, multi-platform technology license partnership with Genentech in July

ROCKVILLE, MD, August 12, 2026 — MaxCyte, Inc. (NASDAQ: MXCT), a leading, cell-engineering focused company providing enabling platform technologies to advance the discovery, development and commercialization of next-generation cell therapeutics, today announced its second quarter ended June 30, 2026 financial results and reiterated its 2026 guidance.

"We are pleased with our second quarter results, which were ahead of our expectations, driven by execution on instrument placements and stability in processing assembly sales," said Maher Masoud, President and CEO of MaxCyte. "A significant development for MaxCyte was the recent signing of our first multi-platform technology license partnership with large pharma, an enterprise-level agreement with Genentech that we believe will unlock meaningful new opportunities for MaxCyte. Separately, our SPL portfolio remains a key driver of long-term value as evident by growing commercial royalty revenue and the advancement of a significant number of SPL programs through the clinic. Lastly, our goal has been to return to revenue growth while reducing our net losses. In the first half of 2026, we delivered a meaningful reduction in net loss and expect to benefit further as we continue to execute against our plan and return to revenue growth."

Second Quarter Financial Results

- Total revenue of \$7.3 million in the second quarter of 2026, a decrease of 15% over the second quarter of 2025.
 - Core business revenue of \$6.5 million in the second quarter of 2026, a decrease of 21% over the second quarter of 2025.
 - Strategic Platform License (SPL) Program-related revenue was \$0.8 million for the second quarter of 2026, compared to \$0.3 million in the second quarter of 2025.
- Gross profit for the second quarter of 2026 was \$5.6 million (77% gross margin), compared to \$7.0 million (82% gross margin) in the second quarter of 2025.
- Non-GAAP adjusted gross margin was 77% when excluding SPL Program-related revenue and reserves for excess and obsolete inventory, compared to non-GAAP adjusted gross margin of 83% in the second quarter of 2025.
- Operating expenses for the second quarter of 2026 were \$15.8 million, compared to operating expenses of \$21.2 million in the second quarter of 2025.
- Second quarter 2026 net loss was \$8.9 million compared to net loss of \$12.4 million for the same period in 2025.

- EBITDA, a non-GAAP measure, was a loss of \$9.3 million for the second quarter of 2026, compared to a loss of \$13.1 million for the second quarter of 2025; stock-based compensation expense was \$1.2 million in the second quarter of 2026 compared to \$3.5 million in the second quarter of 2025.
- Total SPL agreements was 29 as of June 30, 2026, which includes 12 programs currently in the clinic (defined as programs with at least a cleared IND or equivalent) and one commercial program.
- Total cash, cash equivalents and investments were \$141.9 million as of June 30, 2026.

Full Year 2026 Guidance

- Full year revenue expected to be \$30 million to \$32 million consisting of:
 - o Core revenue of \$25 million to \$27 million.
 - o SPL Program-related revenue of approximately \$5 million for the year; SPL Program-related revenue guidance includes both revenue of approximately \$3 million from milestone payments and approximately \$2 million from commercial royalties.
- MaxCyte expects to end 2026 with at least \$130.5 million in total cash, cash equivalents and investments, excluding any further capital deployed toward the share repurchase program.

The following tables provide details regarding the sources of our revenue for the periods presented.

	Three Months Ended			
	June 30			
	(Unaudited)			
	2026	2025		%
(in thousands, except percentages)				
Instruments	\$ 1,761	\$ 2,141		(18%)
PAs and Consumables	2,337	3,128		(25%)
Licenses	1,822	2,619		(30%)
Assay Service	245	51		380%
Other	338	259		31%
Total Core Revenue	\$ 6,503	\$ 8,198		(21%)
Milestones	4	4		0%
Royalties	764	305		150%
Total Revenue	\$ 7,271	\$ 8,507		(15%)

Webcast and Conference Call Details

MaxCyte will host a conference call today, August 12, 2026, at 4:30 p.m. Eastern Time. Investors interested in listening to the conference call are required to register online. A live and archived webcast of the event will be available on the "Events" section of the MaxCyte website at <https://investors.maxcyte.com/>.

About MaxCyte

At MaxCyte®, we are committed to building better cells together. As a leading cell-engineering company, we are driving the discovery, development and commercialization of next-generation cell therapies. Our best-in-class Flow Electroporation® technology and SeQure™ gene editing risk assessment services enable high-performance cell engineering and rigorous evaluation of editing outcomes, supporting confidence in therapeutic development. Supported by expert scientific, technical and regulatory guidance, our platform empowers researchers to engineer diverse cell types and payloads, accelerating the development of safe and effective treatments for human health. For more than 25 years, we've been advancing cell engineering, shaping the future of medicine.

Learn more at maxcyte.com and follow us on LinkedIn and Bluesky.

Non-GAAP Financial Measures

This press release contains EBITDA, which is a non-GAAP measure defined as earnings before interest income and expense, taxes, depreciation and amortization. MaxCyte believes that EBITDA provides useful information to management and investors relating to its results of operations. The Company's management uses these non-GAAP measures to compare the Company's performance to that of prior periods for trend analyses, and for budgeting and planning purposes. The Company believes that the use of EBITDA provides an additional tool for investors to use in evaluating ongoing operating results and trends and in comparing the Company's financial measures with other companies, many of which present similar non-GAAP financial measures to investors, and that it allows for greater transparency with respect to key metrics used by management in its financial and operational decision-making.

This press release also contains Non-GAAP Gross Margin, which we define as Gross Margin when excluding SPL program related revenue and reserves for excess and obsolete inventory. The Company believes that the use of Non-GAAP Gross Margin provides an additional tool to investors because it provides consistency and comparability with past financial performance, as Non-GAAP Gross Margin excludes non-core revenues and inventory reserves, which can vary significantly between periods and thus affect comparability.

Management does not consider these Non-GAAP financial measures in isolation or as an alternative to financial measures determined in accordance with GAAP. The principal limitation of these Non-GAAP financial measures is that they exclude significant revenues and expenses that are required by GAAP to be recorded in the Company's financial statements. In order to compensate for these limitations, management presents these Non-GAAP financial measures along with GAAP results. Non-GAAP measures should be considered in addition to results prepared in accordance with GAAP, but should not be considered a substitute for, or superior to, GAAP results. Reconciliation tables of net loss, the most comparable GAAP financial measure, to EBITDA, and Gross Margin, the most comparable GAAP financial measure, to Non-GAAP Gross Margin, are included at the end of this release. MaxCyte urges investors to review the reconciliation and not to rely on any single financial measure to evaluate the Company's business.

Forward-Looking Statements

This press release contains "forward-looking statements" within the meaning of the "safe harbor" provisions of the Private Securities Litigation Reform Act of 1995. These statements about us and our industry involve substantial known and unknown risks, uncertainties, and assumptions, including those

described in Item 1A under the heading "Risk Factors" and elsewhere in our report on Form 10-K, that may cause our actual results, performance or achievements to be materially different from any future results, performance or achievements expressed or implied by the forward-looking statements. All statements other than statements of historical facts contained in this press release, including statements regarding our future results of operations or financial condition, business strategy and plans, customer expectations and objectives of management for future operations, are forward-looking statements. Forward-looking statements include, but are not limited to, statements about possible or future results of operations or financial position. In some cases, you can identify forward-looking statements because they contain words such as "may," "might," "will," "could," "would," "should," "expect," "plan," "anticipate," "intend," "believe," "estimate," "seek," "predict," "future," "project," "potential," "continue," "contemplate," "target," the negative of these words and similar words or expressions. These statements are inherently uncertain, and investors are cautioned not to unduly rely on these statements. The forward-looking statements contained in this press release, include, without limitation, our full year 2026 revenue and cash guidance, statements concerning the following: our expected future growth and success of our business model; the size and growth potential of the markets for our products, and our ability to serve those markets, increase our market share, and achieve and maintain industry leadership; our ability to expand our customer base and enter into additional SPL partnerships; expectations regarding customer-level activities (including the expected advancement of our SPL partners' clinical programs, including Phase 3 trial initiations); the timing and amount of any share repurchases under our share repurchase program; our financial performance and capital requirements; the adequacy of our cash resources and availability of financing on commercially reasonable terms; our expectations regarding general market and economic conditions that may impact investor confidence in the biopharmaceutical industry and affect the amount of capital such investors provide to our current and potential partners; and our use of available capital resources.

These and other risks and uncertainties are described in greater detail in Item 1A , entitled "Risk Factors," in our Annual Report on Form 10-K for the year ended December 31, 2025, filed with the Securities and Exchange Commission, as well as in discussions of potential risks, uncertainties, and other important factors in the other filings that we make with the Securities and Exchange Commission from time to time. These documents are available through the Investor Menu, Financials section, under "SEC Filings" on the Investors page of our website at <http://investors.maxcyte.com>. Any forward-looking statements in this press release are based on our current beliefs and opinions on the relevant subject based on information available to us as of the date of such press release, and you should not rely on forward-looking statements as predictions of future events. We undertake no obligation to update any forward-looking statements made in this press release to reflect events or circumstances after the date of this press release or to reflect new information or the occurrence of unanticipated events, except as required by law.

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MaxCyte, Inc.
Unaudited Condensed Consolidated Balance Sheets
(in thousands, except share and per share amounts)

	June 30, 2026	December 31, 2025
Assets		
Current assets:		
Cash and cash equivalents	\$ 15,042	\$ 20,065
Short-term investments, at amortized cost	90,648	82,979
Accounts receivable, net	3,922	3,503
Inventory, net	7,798	7,547
Prepaid expenses and other current assets	3,664	4,275
Assets held for sale	200	—
Total current assets	121,274	118,369
Investments, non-current, at amortized cost	36,233	52,570
Property and equipment, net	14,897	17,531
Right-of-use asset - operating leases	10,472	10,920
Intangible assets, net	766	650
Other assets	1,030	2,467
Total assets	\$ 184,672	\$ 202,507
Liabilities and stockholders' equity		
Current liabilities:		
Accounts payable	\$ 1,734	\$ 1,401
Accrued expenses and other	4,170	7,812
Operating lease liability, current	1,528	1,456
Deferred revenue, current portion	2,463	3,598
Total current liabilities	9,895	14,267
Operating lease liability, net of current portion	15,723	16,487
Other liabilities	302	263
Total liabilities	25,920	31,017
Commitments and contingencies		
Stockholders' equity:		
Preferred stock, \$0.01 par value; 5,000,000 shares authorized and no shares issued and outstanding at June 30, 2026 and December 31, 2025	—	—
Common stock, \$0.01 par value; 400,000,000 shares authorized, 107,447,077 and 106,789,618 shares issued, and 106,134,011 and 106,789,618 outstanding at June 30, 2026 and December 31, 2025, respectively	1,074	1,068
Additional paid-in capital	434,263	431,905
Treasury stock, 1,313,066 shares, at cost	(1,478)	—
Accumulated deficit	(275,107)	(261,483)
Total stockholders' equity	158,752	171,490
Total liabilities and stockholders' equity	\$ 184,672	\$ 202,507

MaxCyte, Inc.
Unaudited Condensed Consolidated Statements of Operations
(in thousands, except share and per share amounts)

	Three Months Ended June 30,		Six Months Ended June 30,	
	2026	2025	2026	2025
Revenue	\$ 7,271	\$ 8,507	\$ 16,922	\$ 18,897
Cost of goods sold	1,675	1,519	3,244	3,016
Gross profit	5,596	6,988	13,678	15,881
Operating expenses:				
Research and development	4,253	6,269	8,110	12,172
Sales and marketing	3,364	5,786	6,792	11,484
General and administrative	7,258	8,080	13,224	16,606
Depreciation and amortization	953	1,080	1,969	2,141
Total operating expenses	15,828	21,215	30,095	42,403
Operating loss	(10,232)	(14,227)	(16,417)	(26,522)
Other income:				
Interest income	1,358	1,870	2,793	3,904
Total other income	1,358	1,870	2,793	3,904
Net loss	\$ (8,874)	\$ (12,357)	\$ (13,624)	\$ (22,618)
Basic and diluted net loss per share	\$ (0.08)	\$ (0.12)	\$ (0.13)	\$ (0.21)
Weighted-average shares outstanding, basic and diluted	106,822,633	106,403,540	106,848,715	106,178,262

MaxCyte, Inc.
Unaudited Condensed Consolidated Statements of Cash Flows
(in thousands)

	Six Months Ended June 30,	
	2026	2025
Cash flows from operating activities:		
Net loss	\$ (13,624)	\$ (22,618)
Adjustments to reconcile net loss to net cash used in operating activities:		
Depreciation and amortization	2,025	2,196
Impairment of fixed assets	630	—
Lease right-of-use asset amortization	448	378
Net book value of consigned equipment sold	102	55
Loss on disposal of property and equipment	22	113
Stock-based compensation	2,301	6,553
Credit loss expense	—	10
Provision for inventory reserve	379	165
Amortization of discounts on investments	(838)	(1,635)
Changes in operating assets and liabilities, net of effects of acquisition:		
Accounts receivable	(419)	(1,077)
Inventory	(852)	754
Prepaid expense and other current assets	611	773
Other assets	1,449	(1,140)
Accounts payable, accrued expenses and other	(3,276)	(5,340)
Operating lease liability	(692)	(593)
Deferred revenue	(1,135)	(2,831)
Other liabilities	39	(26)
Net cash used in operating activities	(12,830)	(24,263)
Cash flows from investing activities:		
Purchases of investments	(36,494)	(63,523)
Maturities of investments	46,000	77,600
Purchases of property and equipment	(134)	(1,237)
Acquisition of intangible assets	(150)	—
Acquisition of business, net of cash acquired of \$541	—	(1,773)
Net cash provided by investing activities	9,222	11,067
Cash flows from financing activities:		
Proceeds from exercise of stock options	29	403
Proceeds from issuance of common stock under employee stock purchase plan	34	134
Repurchases of common stock	(1,478)	—
Net cash (used in) provided by financing activities	(1,415)	537
Net decrease in cash and cash equivalents	(5,023)	(12,659)
Cash and cash equivalents, beginning of period	20,065	27,884
Cash and cash equivalents, end of period	\$ 15,042	\$ 15,225

Unaudited Reconciliation of Net Loss to EBITDA

(in thousands)
(Unaudited)

	Three Months Ended June 30,		Six Months Ended June 30,	
	2026	2025	2026	2025
Net loss	\$ (8,874)	\$ (12,357)	\$ (13,624)	\$ (22,618)
Depreciation and amortization expense	978	1,100	2,025	2,196
Interest income	(1,358)	(1,870)	(2,793)	(3,904)
Income taxes	—	—	—	—
EBITDA	\$ (9,254)	\$ (13,127)	\$ (14,392)	\$ (24,326)

Unaudited Reconciliation of Gross Margin to Non-GAAP Adjusted Gross Margin
(in thousands, except for percentages)
(Unaudited)

	Three months ended June 30, 2026			Three months ended June 30, 2025		
	GAAP	Adjustments	Non-GAAP	GAAP	Adjustments	Non-GAAP
Revenue	\$ 7,271	\$ (768)	\$ 6,503	\$ 8,507	\$ (309)	\$ 8,198
Cost of Goods Sold	1,675	(182)	1,493	1,519	(100)	1,419
Gross Margin	<u>\$ 5,596</u>	<u>\$ (586)</u>	<u>\$ 5,010</u>	<u>\$ 6,988</u>	<u>\$ (209)</u>	<u>\$ 6,779</u>
Gross Margin %	77 %		77 %	82 %		83 %

	Six months ended June 30, 2026			Six months ended June 30, 2025		
	GAAP	Adjustments	Non-GAAP	GAAP	Adjustments	Non-GAAP
Revenue	\$ 16,922	\$ (4,201)	\$ 12,721	\$ 18,897	\$ (2,456)	\$ 16,441
Cost of Goods Sold	3,244	(379)	2,865	3,016	(165)	2,851
Gross Margin	<u>\$ 13,678</u>	<u>\$ (3,822)</u>	<u>\$ 9,856</u>	<u>\$ 15,881</u>	<u>\$ (2,291)</u>	<u>\$ 13,590</u>
Gross Margin %	81 %		77 %	84 %		83 %

(1) Adjustments include the exclusion of SPL program related revenue from Revenue, and the exclusion of reserves for excess and obsolete inventory from Cost of Goods Sold.

Driving the Next Generation of Cell-Based Therapies

MaxCyte Corporate Presentation

NASDAQ: MXCT

August 2026



MaxCyte, eon:perit[®], AT₂[®], ST₂[®], GT₂[®], VL₂[®], DT₂[®] are trademarks of MaxCyte, Inc. in the U.S.A.

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Forward Looking Statement Disclaimer

Certain statements in this document (this "Presentation") are, or may be deemed to be, forward-looking statements within the meaning of the "safe harbor" provisions of the Private Securities Litigation Reform Act of 1995, including but not limited to statements regarding our expected potential future revenue. These statements about us and our industry involve substantial known and unknown risk, uncertainties and assumptions, that may cause our actual results, performance or achievements to be materially different from any future results, performance or achievements expressed or implied by the forward-looking statements. All statements other than statements of historical fact contained in this Presentation are forward-looking statements. The words "may," "might," "will," "could," "would," "should," "expect," "plan," "anticipate," "intend," "believe," "expect," "estimate," "seek," "predict," "future," "project," "potential," "continue," "target" and similar words or expressions are intended to identify forward-looking statements, although not all forward-looking statements contain these identifying words. Any forward-looking statements in this Presentation are based on management's current expectations and beliefs and are subject to a number of risks, uncertainties and important factors that may cause actual events or results to differ materially from those expressed or implied by any forward-looking statements contained in this Presentation, including, without limitation, statements regarding the Company's future growth, results of operations, performance, future capital and other expenditures (including the amount, nature and sources of funding thereof), competitive advantages, business prospects and opportunities. These and other risks and uncertainties are described in greater detail in the section entitled "Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2025, as well as discussions of potential risks, uncertainties, and other important factors in the other filings that we make with the Securities and Exchange Commission from time to time. These documents are available, without charge, on the Securities and Exchange Commission website and through the Investor Menu, Financials section under "SEC filings" on the Investor page of our website at <http://investors.maxcyte.com>.

No statement in this Presentation is intended to be, or intended to be construed as, a profit forecast or profit estimate or to be interpreted to mean that earnings per Company share for the current or future financial years will necessarily match or exceed the historical earnings per Company share. As a result, no undue reliance should be placed on such statements.

Any forward-looking statements represent our views only as of the date of this Presentation and should not be relied upon as representing our views as of any subsequent date. We explicitly disclaim any obligation to update any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by applicable law. No representations or warranties (expressed or implied) are made about the accuracy of any forward-looking statements.

This Presentation contains Adjusted EBITDA, which is a non-GAAP measure defined as earnings before interest, taxes, depreciation, amortization, goodwill impairment and one-time restructuring charges. MaxCyte believes that Adjusted EBITDA provides useful information to management and investors relating to its results of operations. The company's management uses these non-GAAP measures to compare the company's performance to that of its peers for trend analyses, and for budgeting and planning purposes. The company believes that the use of Adjusted EBITDA provides an additional tool for investors to use in evaluating ongoing operating results and trends in comparing the company's financial measures with other companies, many of which present similar non-GAAP financial measures to investors, and that it allows for greater transparency with respect to key metrics used by management in its financial and operational decision-making.

This Presentation also contains Non-GAAP Gross Margin, which we define as Gross Margin when excluding SPL program related revenue and reserves for excess and obsolete inventory. The Company believes that the use of Non-GAAP Gross Margin provides an additional tool to investors because it provides consistency and comparability with past financial performance, as Non-GAAP Gross Margin excludes non-core revenues and inventory reserves, which can vary significantly between periods and thus affect comparability. Management does not consider these Non-GAAP financial measures in isolation or as an alternative to financial measures determined in accordance with GAAP. The principal limitation of these Non-GAAP financial measures is that they exclude significant revenues and expenses that are required by GAAP to be recorded in the Company's financial statements. Non-GAAP measures should be considered in addition to results prepared in accordance with GAAP, but should not be considered a substitute for, or superior to, GAAP results. A reconciliation table of Gross Margin, the most comparable GAAP financial measure to Non-GAAP Gross Margin, is included in the appendix of this Presentation. The Company urges investors to review the reconciliation and not to rely on any single financial measure to evaluate its business.

MaxCyte at a Glance

Our Mission

We power the future of cell and gene therapy with innovative, scalable cell engineering solutions that enable our customers to deliver advanced therapies to patients

1. As of June 30, 2026
2. Excluding SPL Program-related revenue and reserves for excess and obsolete inventory. See appendix for reconciliation to GAAP gross margins

29 SPL Customers +
1 Multi-Platform License Agreement

Base-editing (CRISPR),
CRISPR, ARCUS, RNA-Based
Engineering, TALENS, Zinc
Finger Nucleases (ZFNs)

\$33.0M 2025
Revenue
81% 2025 Non-GAAP
Adjusted Gross Margins²

13
Clinical and Commercial
Therapies Supported

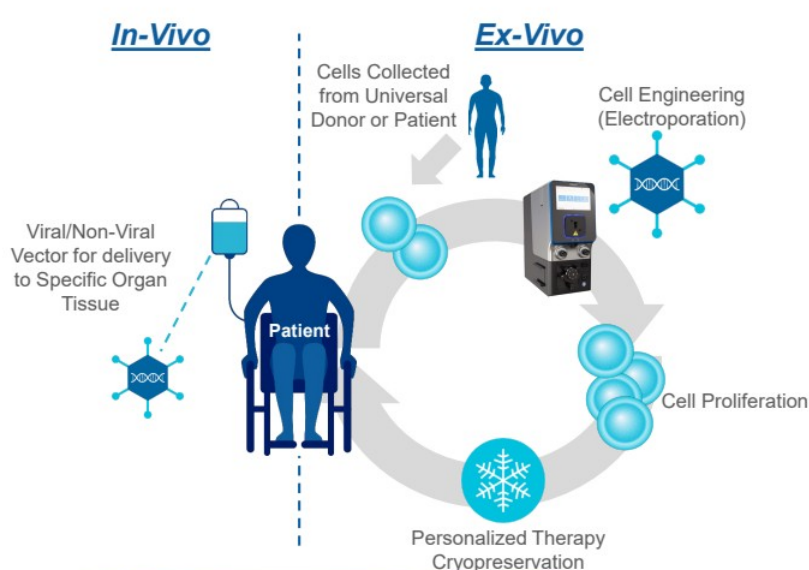
- Genetic diseases, solid tumors, infectious diseases, Hematological
- Malignancies, autoimmune disease

\$142M
Cash & Cash Equivalents¹



Cell and Gene Therapy Development

The engineering of cells to develop therapies addressing a host of human diseases with unmet medical need



Cell & Gene Therapy is one of the **fastest growing and most promising** treatment modalities

- ✓ ~2,130 active clinical trials focused on as of Dec 2025*
- ✓ Aggregate of \$11.1B raised in 2025*
- ✓ Genetic diseases, solid tumors, infectious disease, hematological, and autoimmune
- ✓ 50 approved cell and gene therapies**

*Alliance for Regenerative Medicine ("ARM") as of Dec 2025
**FDA approved Cellular and Gene Therapy Products

Addressing the Challenges of Cell & Gene Therapy Development



Lack of industry standard for cell engineering process development causes costly and inconsistent manufacturing runs



Next-generation cell therapy programs have become increasingly complex requiring multiple edits



Regulatory risk increases with new unknowns (donor cells, next-gen approaches, new indications)



Vein-to-vein manufacturing times are high; optimizations needed to deliver medicines to patients faster

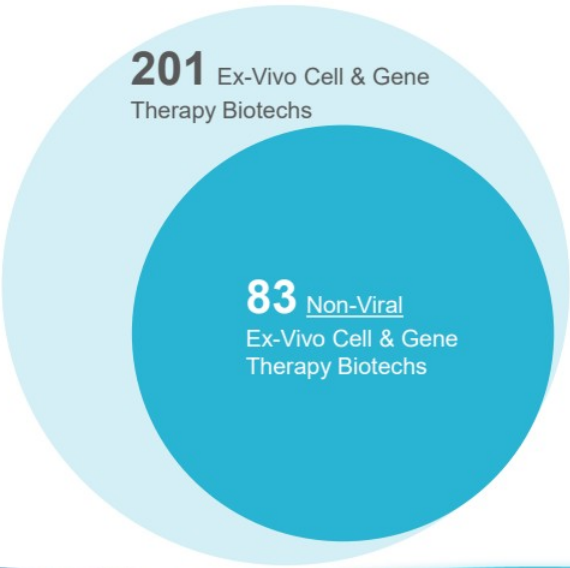


Many steps in the cell engineering process with lack of support or safety assessments before regulatory review

Large Opportunity in Ex-Vivo Cell and Gene Therapy

Ex-Vivo Cell & Gene Therapy TAM

MaxCyte # of Potential SPLs



Gene Editing Tools:

- ARCUS
- Base-editing (CRISPR)
- Prime-editing (CRISPR)
- CRISPR
- RNA-Based Engine
- Transposon
- TALENS
- Zinc Finger Nuclease (ZFNs)

Source: MaxCyte Company Estimate
U.S. and EU Markets
Programs with undisclosed vector :
assumed to be Viral and Non-Viral
market concentration ratio of 53% t
respectively

The Expert™ Platform Enabling Non-Viral Cell Engineering



Launched Q1-26

DTx

Research & discovery
96-well platform
RUO
100 thousand to
10 million cells



ATx

Small/mid-scale
RUO
75 thousand to
700 million cells



GTx

Full scale
RUO/cGMP
75 thousand to
20 billion cells



STx

Full scale
RUO
75 thousand to
20 billion cells



VLx

Large Scale
RUO/cGMP
5 billion to
200 billion cells

Key Applications: *Ex-Vivo* Engineered Cell Thera

Customer Base: Leading global cell therapy deve
and academic translational centers

High Performance

- >90% transfection efficiencies (depending on cell type and molecule)
- >90% cell viabilities
- Computer-controlled system for reproducible results

Scalability – Ability to Trai

- 75,000 to 7 million cells in
- Up to 20 billion cells in les minutes
- And up to 200 billion cells minutes with the high sca

Flexibility

- Single, fully-defined, animal component-free electroporation buffer for all cell types
- Pre-loaded library of validated, cell-specific protocols

High Quality

- Sterile, single-use proces assemblies (PAs)
- Closed, cGMP-compliant, certified, and CE marked
- Supported by US FDA Me global equivalents

Additional Electroporation Applications in Drug Discovery



Cell Based Assays – Produce assay-ready cells faster with scalable electroporation.



Gene Editing – Navigate the complexities of genome engineering with highly efficient delivery.



Viral Vector Production – Transfect adherent or suspension cells to produce a variety of viral vectors.



Antibody & Protein Production – Accelerate biotherapeutic development with transient expression for gram-scale protein production.

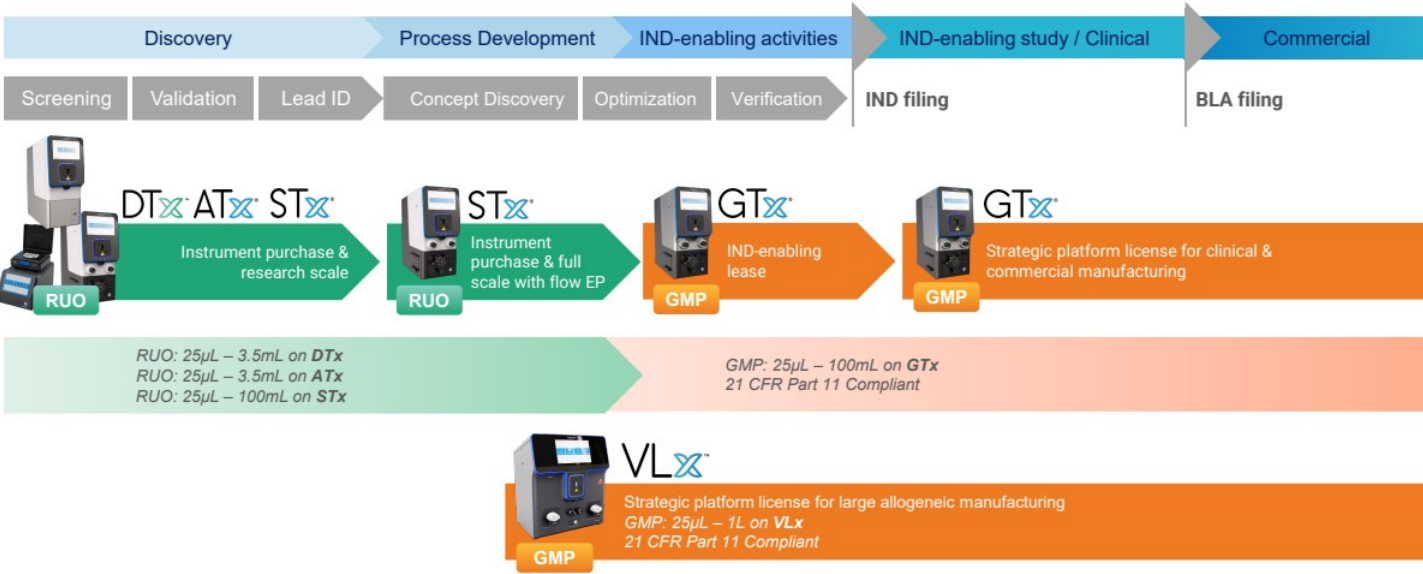


Vaccine Development – Innovate va research with our adaptable platform i production of recombinant proteins, i particles and more.

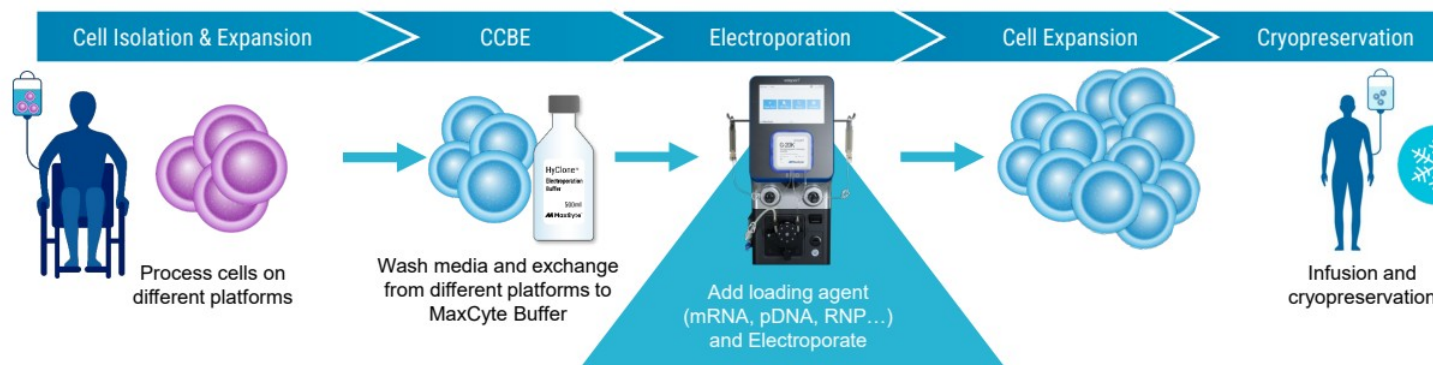
MaxCyte

MaxCyte's Solutions Span Cell & Gene Engineering

Industry-leading, scalable Expert Electroporation Platform and best-in-class customer support



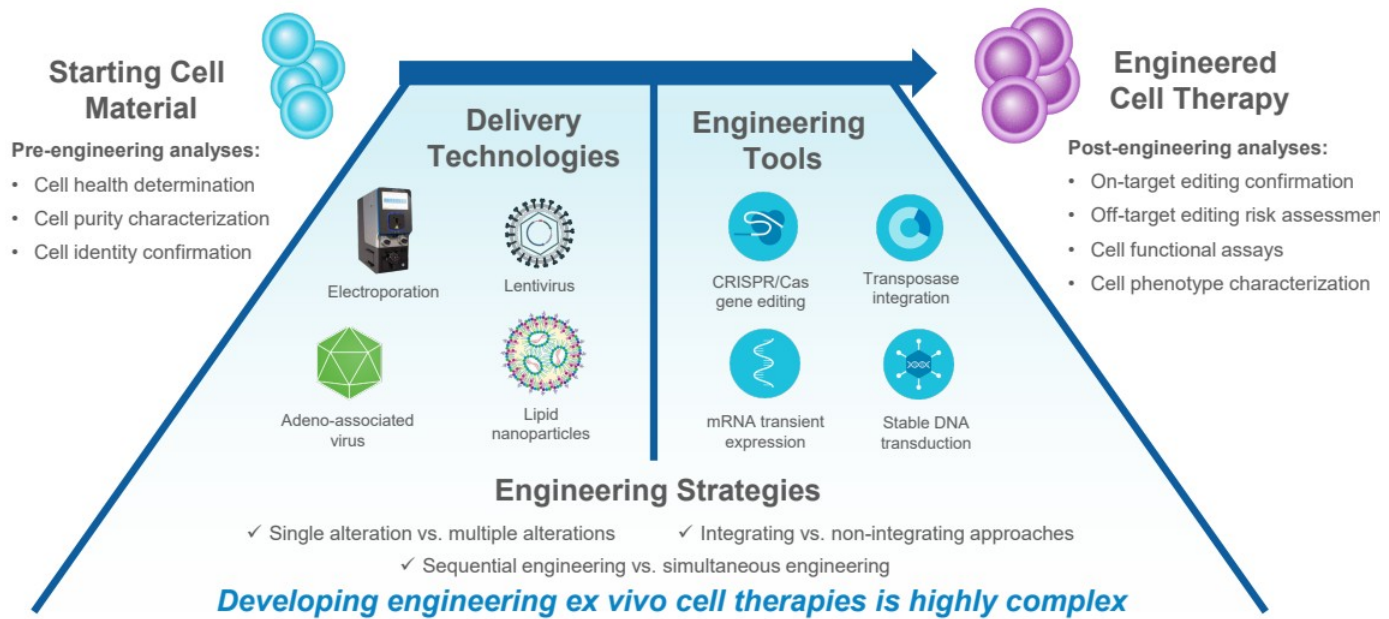
MaxCyte's Flow Electroporation[®] technology integrates efficiently within a closed cGMP cell therapy workflow



Seamlessly scale
from initial cell
therapy concept to
commercialization

- Leverages the reversible permeability of the cell membrane in response to an electric charge
- **Universally delivers molecules**, such as nucleic acids, gene-editing tools and proteins, into cells
- **Agnostic to cell type, approach (auto/allo) and/or gene manipulation technology**
- Supported by a **robust intellectual property portfolio** (200+ patents granted in US and foreign jurisdictions and 100+ patents pending worldwide)
- Enables customers to use a **single platform from concept through to the clinic** in a GMP environment
- **>100 protocols** optimized through 25 years of research by experts in biophysics, biochemistry and cell biology

Development of *Ex Vivo* Cell Therapies Requires Highly Specialized Engineering Tools and Assays



MaxCyte's Solutions are Uniquely Positioned to Support Cell Therapy Development



Optimization

MaxCyte technology allows plug and play processes with rapid optimization delivering reproducible outcomes and the ability to seamlessly scale up from pre-IND to the clinic and commercialization



Superior Results

Expert platform provides industry leading transfection efficiency & cell viability at high scale in 30 minutes or less, enabling manufacturers to quickly scale up production



Complex Engineering

Flow Electroporation technology facilitates multiplex and sequential engineering without the payload and capacity limitations of viral approaches



Regulatory Support

FDA Master File can be referenced in regulatory filings to accelerate and de-risk regulatory review



Scientific Support

23+¹ Field Application Scientists support our customers in their development process

1. As of December 31, 2025

MaxCyte's Platform Generates Recurring Revenue in Pre-Clinical, Clinical, and Commercial

Preclinical and Academic Revenue Model



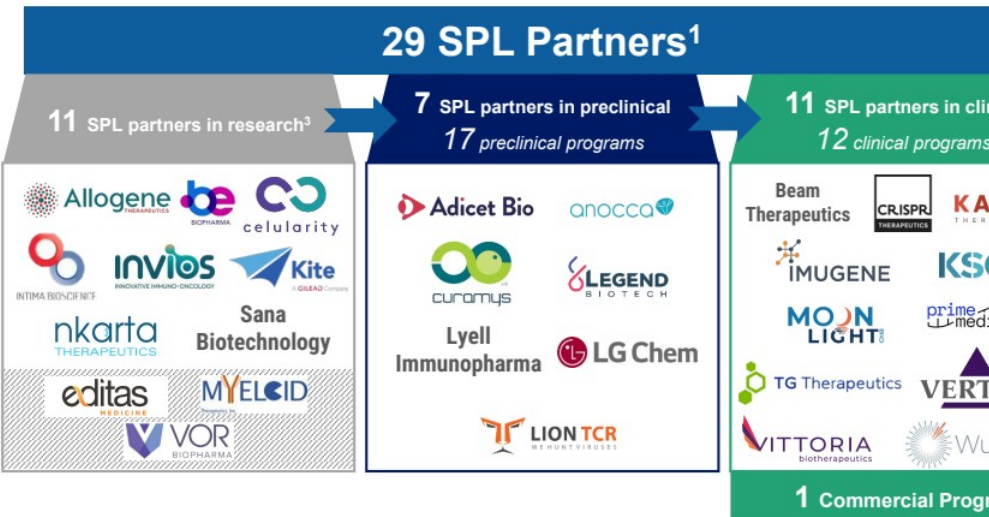
Clinical and Commercial Revenue Model



MaxCyte captures unique economic participation in customers success as a result of its proven technology and differentiated technical, scientific, and regulatory support

MaxCyte has an Active Portfolio of SPLs

- ✓ cGMP Compatible Platform
- ✓ FDA Master File and Technical Files
- ✓ Experienced FAS and sales support
- ✓ Leading know-how and engineering process improvement



Updated as of August 2026

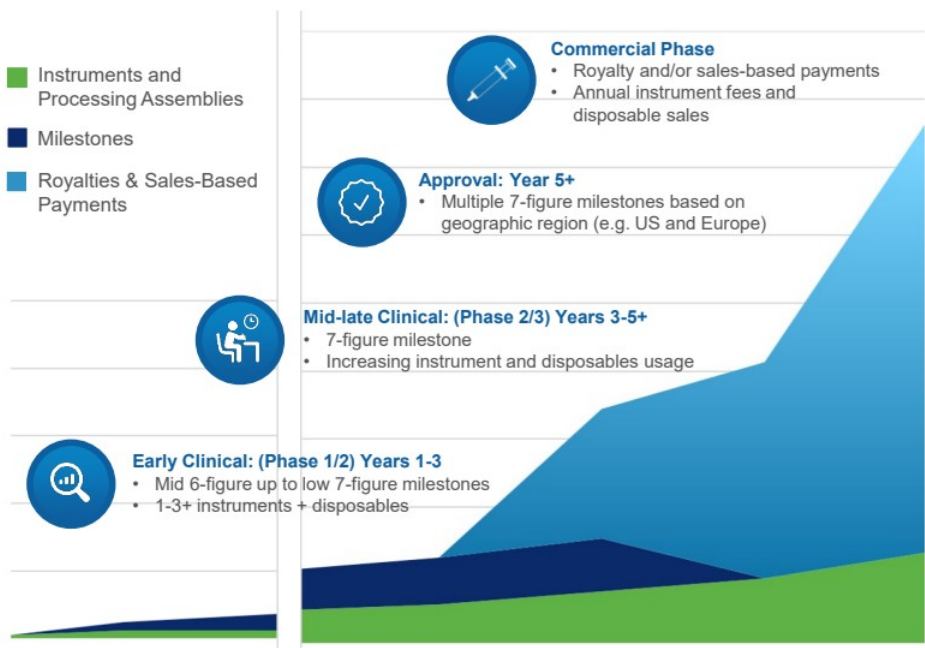
1. Catamaran Bio and Walking Fish Therapeutics have ceased operations, resulting in 29 SPLs

2. Cleared INDs or Equivalent

3. Editas Medicine, Myeloid, and Vor Biopharma have announced their exit of the ex-vivo space

12 Active Clinical Programs Represents ~\$110M of precommercial milestone potential >\$30M of milestone payments to date through SPL model

Typical MaxCyte SPL Economics



Significant development milestones and high-value participation in future commercial success of partner

- Recurring revenues from lease of instruments and sales of single-use disposables
- Pre-commercial milestones in early clinical, mid-late clinical and product approval
- Royalties and Sales-based payments upon partner's product commercialization

Differentiated Commercial Relationships

Expand Sales Funnel

MaxCyte grows its sales funnel by leading with scientific, technical, and regulatory expertise

Highly Technical Employees and Commercial Team



50 Advanced Degrees
and 23 PhDs*



Customer relationships
at early stages of cell
& gene therapy
development



Field Application Scientists (FAS)

Unparalleled
scientific support
to customers



MaxCyte has a team
23+ highly trained FAS

**Global teams provide
scientific, technical,
regulatory expertise**

*Support academic and translational
institutions, biotech companies,
and pharma companies in
discovery and pre-clinical*



FAS works with prospective customers to optimize and
implement cell engineering methods, processes, and applications

*Updated as of December 31, 2020

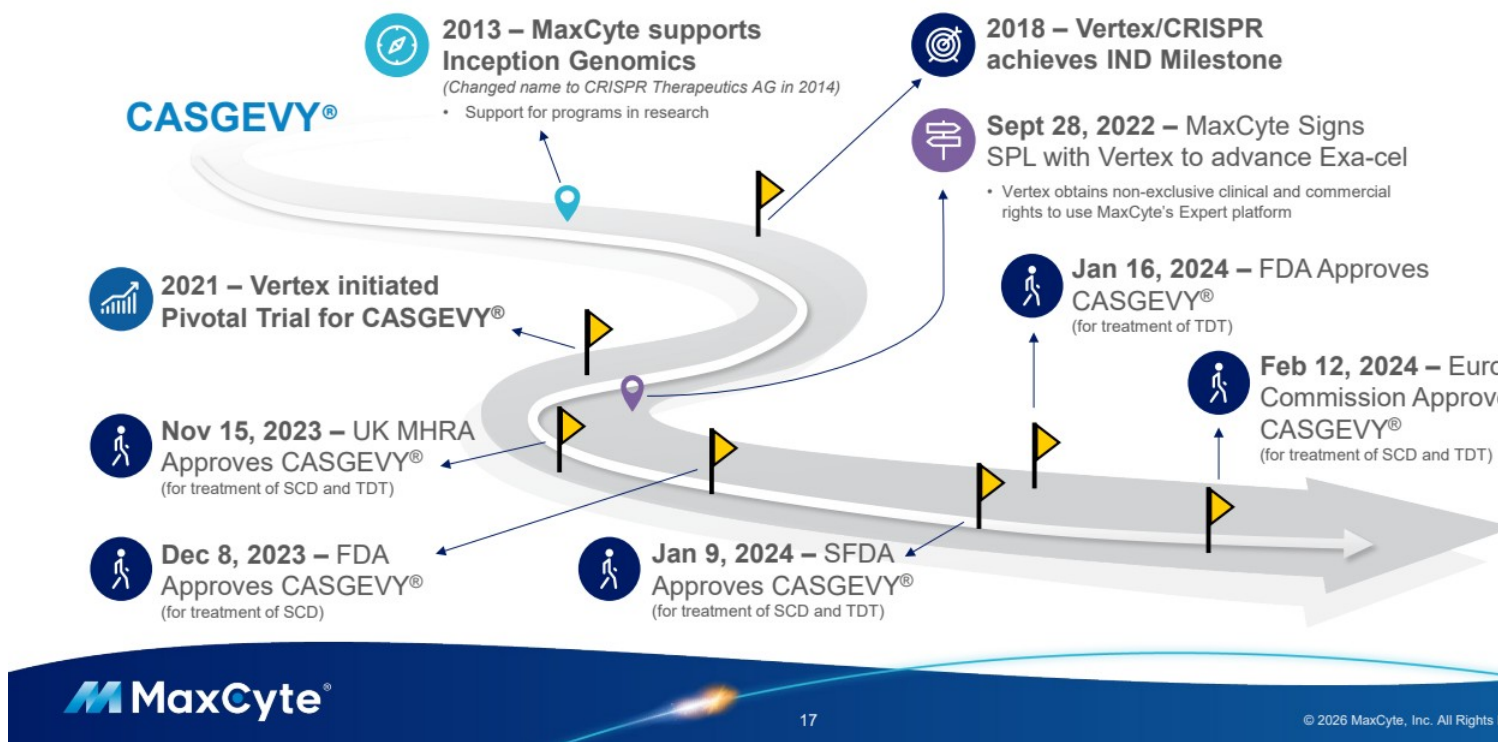
SPL Portfolio: 14 Active Clinical Trials

Partner	Program	Phase	Cell Approach	Cell Type	Disease Area
Vertex Pharmaceuticals	CASGEVY	Commercial	Autologous	HSCs	Beta-thalassemia
Vertex Pharmaceuticals	CASGEVY	Commercial	Autologous	HSCs	Sickle cell disease
Wugen	WU-CART-007	Pivotal	Allogeneic	T-Cells	T Cell Lymphoma
Undisclosed Partner A	-	Pivotal	Undisclosed	Undisclosed	Undisclosed
CRISPR Therapeutics	CTX112	1/2	Allogeneic	T-Cells	Hematological Malignancies
CRISPR Therapeutics	CTX112	1/2	Allogeneic	T-Cells	Autoimmune Disease
Imugene	Azer-cel	1/2	Allogeneic	T-Cells	Hematological Malignancies
Kamau Therapeutics	Nula-Cel	1/2	Autologous	HSCs	Sickle Cell Disease
KSQ Therapeutics	KSQ-001EX	1/2	Autologous	TILs	Advanced Solid Tumors
KSQ Therapeutics	KSQ-004EX	1/2	Autologous	TILs	Advanced Solid Tumors
TG Therapeutics	Azer-cel	1	Allogeneic	T-Cells	Multiple Sclerosis
Vittoria Biotherapeutics	VIPER-101	1	Autologous	T-Cells	T-Cell Lymphoma
Undisclosed Partner B	-	1	Undisclosed	Undisclosed	Undisclosed
Undisclosed Partner C	-	1	Undisclosed	Undisclosed	Undisclosed

As of June 2026 / Includes with SPL Programs with multiple Clinical Trials for different indications

SPL Case Study: CASGEVY®

CASGEVY® for Sickle Cell Disease (SCD) and for Transfusion-Dependent Beta-Thalassemia (TDT) (2023 and 2024)



MaxCyte Supports the Future of Cell & Gene Therapies

WAVE 1 1 Approved Product	WAVE 2 5 Product Candidates	WAVE 3 7 Product Candidates	WAVE 4 17 Product Candidates
Vertex/ CRISPR CASGEVY® Approved 2023 US FDA, European Commission & Additional Regulatory Bodies	Launch Potential: 2027 – 2028 5 products set to enter pivotal studies in next 6 to 18 months	Launch Potential: 2028 + 7 products currently in Phase 1	Launch Potential: 2032 + 17 products in preclinical development

MaxCyte’s supports a diverse portfolio of product candidates with significant development milestone and commercial royalty potential

Source: Evaluate Pharma, Broker Estimates and MaxCyte Internal Estimates as of June 2026

Genentech Partnership

Multi-Platform Technology License Partnership

An enterprise-level relationship providing Genentech access to MaxCyte's ExPERT™ GTx® platform and additional platform technologies across research, clinical development, and commercial manufacturing workflows



Enterprise Framework

Structured to support Genentech's cell therapy portfolio under a single relationship — not on a product-by-product basis



Platform Access

ExPERT™ GTx® plus complementary technologies spanning non-viral cell engineering and analytical assessment



Full Lifecycle

Integrated support for ex vivo cell engineering from early discovery through cGMP manufacturing



Portfolio Scale

Enables broad platform adoption across multiple development programs rather than individual assets

MaxCyte is Supporting Genentech's Active Cell & Gene Therapy Portfolio

An Expanding Partnering Model for Large Pharma

Enterprise partnerships complement MaxCyte's Strategic Platform License (SPL) model



Strategic Platform License (SPL)

Product-by-product

- Non-exclusive license to EXPERT™ platform for biotechs developing individual therapeutic programs
- An attractive solution for biotechnology customers developing individual programs
- Annual license fees and milestones in clinical development, plus royalties on net sales at commercialization



Enterprise Partnership (Example: Genentech)

Portfolio-wide

- Enterprise-level relationship designed to support a pharma's cell therapy portfolio (access to EXPERT™ platform & analytical assessment services)
- An additional commercial model that expands MaxCyte's addressable market among large pharma organizations
- Recurring license and platform-access revenue with earlier monetization, milestone opportunities, and risk-adjusted economics comparable to an SPL

The enterprise model expands MaxCyte's commercial toolkit while preserving the value proposition of the existing SPL portfolio

MaxCyte's Roadmap to Becoming a Premier Cell Engineering Solutions Providers

MaxCyte®
Electroporation
technology provider

Organic and Inorganic Investment

MaxCyt
Comprehensive cell
engineering solutions

- Product Development
- Acquisitions
- Licensing Deals
- Distribution Deals

Cell engineering
risk assessment

SeQure_{DX}

Gene Editing Tools
Over \$1.25b market

- Key markets addressed: *in vivo* and *ex vivo* cell therapy
- Other key markets addressed: Agbio, bioprocessing, research and discovery tools

Genetic Payloads
(i.e. gene insertion/expression)
Over \$6.0b market

- Key markets addressed: *in vivo* and *ex vivo* cell therapy
- Other key markets addressed: vaccines, bioprocessing, research and discovery tools

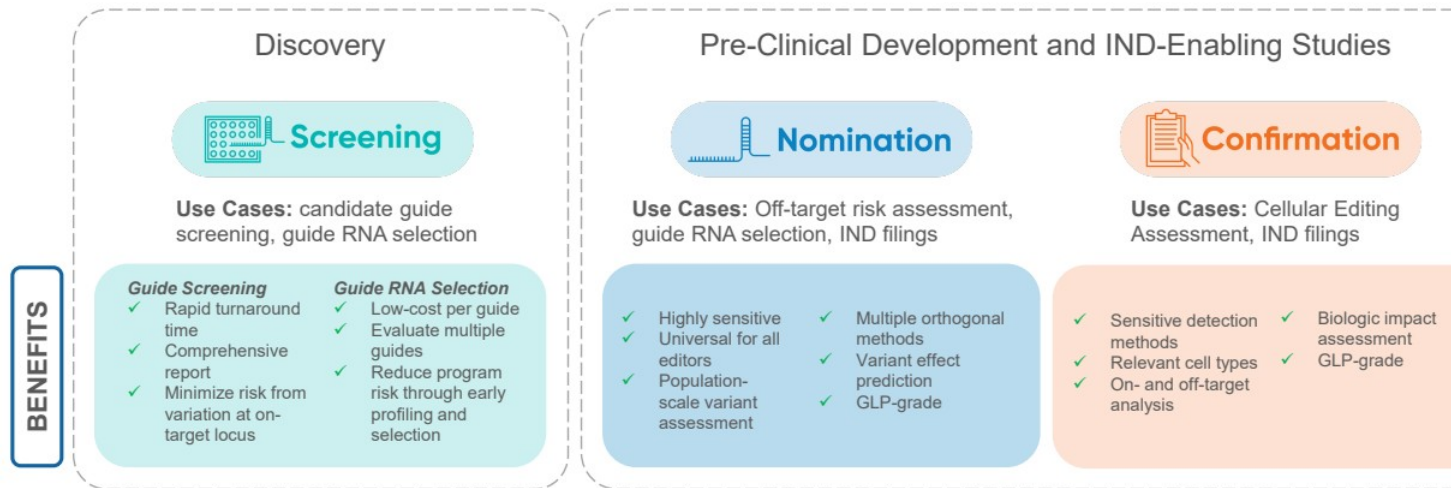
Other Biological Delivery
Over \$4.0b market

- Key markets addressed: *in vivo* and *ex vivo* cell therapy
- Other key markets addressed: vaccines, bioprocessing, research and discovery tools

Source: Internal analysis

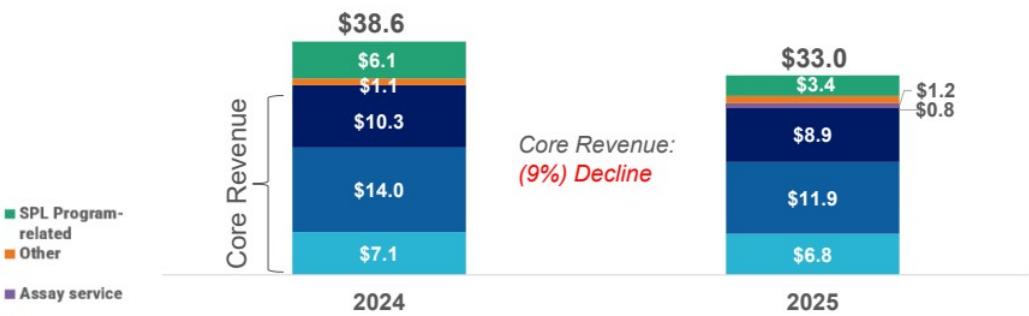
MaxCyte®

MaxCyte provides ex-vivo and in-vivo developers with best-in-class on-target and off-target risk assessment servi

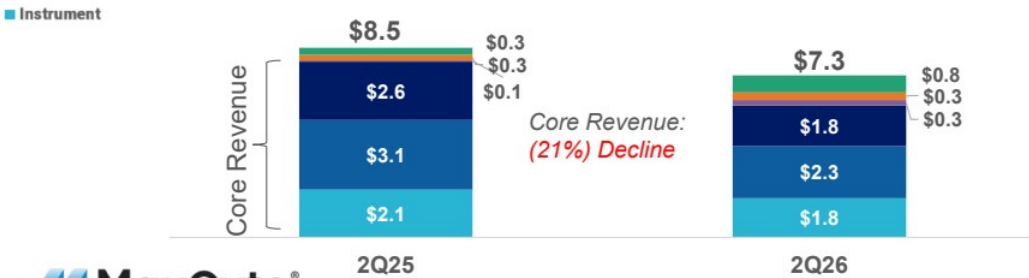


Financial Summary

Total Annual Revenue (millions)



Total Quarterly Revenue (millions)



Financial Highlights (As of June 30)

77%

Non-GAAP adjusted Gross Margin

46%

Core revenue generated from S partners as a % of core revenue

899

Total Installed Base of Instruments (sold or licensed)

\$142 million

Total cash, cash equivalents and investments

1. Excluding SPL Program-related revenue and reserve for excess and obsolete inventory. See appendix for reconciliation to GAAP gross margins



Financial Summary

	Full Year Ended December 31,		6 months
In millions, except percentages	2024	2025	YTD 2026
Total Core Revenue	\$32.5	\$29.6	\$12.7
<i>y/y growth</i>	9%	(9%)	(23%)
SPL-Program Related Revenue	\$6.1	\$3.4	\$4.2
<i>y/y growth</i>	(47%)	(44%)	71%
Total Revenue	\$38.6	\$33.0	\$16.9
<i>y/y growth</i>	(6%)	(15%)	(10%)
Gross Profit	\$31.5	\$26.8	\$13.7
Gross Margin %	82%	81%	81%
<i>Non-GAAP Adjusted Gross Margin %¹</i>	<i>84%</i>	<i>81%</i>	<i>77%</i>
Operating Expenses	\$82.7	\$78.7	\$30.1
Net Income (Loss)	(\$41.1)	(\$44.6)	(\$13.6)
EBITDA²	(\$47.6)	(\$46.9)	(\$14.4)

1. Excluding SPL Program-related revenue and reserves for excess and obsolete inventory. See appendix for reconciliation to GAAP gross margins
2. See appendix for Unaudited Reconciliation of Net Loss to EBITDA

Disciplined Management is Committed to Growth Investment and Efficient Spending

MaxCyte is well capitalized and funded to achieve profitability with existing capital

Organic investment in new products and product enhancements

Inorganic investment to solve critical pain points in Cell & Gene Therapy

Alignment of spending and resources to growth areas

Realize operating leverage on existing cost base

Reduction of annual cash burn excluding one-time and non-cash items

Healthy balance sheet ~\$142M of cash, cash equivalents, and investments

1. As of June 30, 2026

Thank you! Any questions?

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All other trademarks are the property of their respective owners.



Appendix – Historical Core Business Disclosure

	2Q'22	3Q'22	4Q'22	1Q'23	2Q'23	3Q'23	4Q'23	1Q'24	2Q'24	3Q'24	4Q'24	1Q'25	2Q'25	3Q'25	4Q'25	1Q'26
(in \$ thousands)																
Instrument	2,697	2,575	3,705	2,189	2,126	1,672	2,330	1,928	1,762	1,764	1,629	1,444	2,141	1,376	1,841	1,346
PAs	4,114	4,350	3,721	2,600	3,293	2,226	2,163	3,432	2,974	3,432	4,169	3,871	3,128	2,577	2,312	2,293
Licenses	2,622	2,736	2,813	2,809	2,667	2,444	2,406	2,604	2,610	2,528	2,554	2,531	2,619	1,803	1,993	2,097
Assay service	-	-	-	-	-	-	-	-	-	-	-	-	142	51	248	188
Other	171	227	331	174	203	258	263	224	229	416	258	255	259	402	274	294
Total Core Revenue	9,604	9,889	10,570	7,772	8,289	6,600	7,162	8,188	7,575	8,140	8,610	8,243	8,198	6,406	6,755	6,218
Installed base of instruments (sold or leased)	546	575	616	633	654	664	683	708	723	739	760	787	814	830	857	877
Core Revenue Generated by SPL Clients as a % of Core Revenue	47%	40%	34%	52%	49%	45%	45%	53%	51%	53%	55%	57%	42%	53%	36%	44%

Appendix – Unaudited Reconciliation of Gross Margin to Non-GAAP Adjusted Gross Margin

Unaudited Reconciliation of Gross Margin to Non-GAAP Adjusted Gross Margin

(in thousands, except for percentages)
(Unaudited)

	Three months ended June 30, 2026			Three months ended June 30, 2025		
	GAAP	Adjustments	Non-GAAP	GAAP	Adjustments	Non-GAAP
Revenue	\$ 7,271	\$ (768)	\$ 6,503	\$ 8,507	\$ (309)	\$ 8,198
Cost of Goods Sold	1,675	(182)	1,493	1,519	(100)	1,419
Gross Margin	5,596	(586)	5,010	6,988	(209)	6,779
Gross Margin %	77%		77%	82%		83%

	Six months ended June 30, 2026			Six months ended June 30, 2025		
	GAAP	Adjustments	Non-GAAP	GAAP	Adjustments	Non-GAAP
Revenue	\$ 16,922	\$ (4,201)	\$ 12,721	\$ 18,897	\$ (2,456)	\$ 16,441
Cost of Goods Sold	3,244	(379)	2,865	3,016	(165)	2,851
Gross Margin	13,678	(3,822)	9,856	15,881	(2,291)	13,590
Gross Margin %	81%		77%	84%		83%

1. Adjustments include the exclusion of SPL program related revenue from Revenue, and the exclusion of reserves for excess and obsolete inventory from Cost of Goods Sold.

Appendix – Unaudited Reconciliation of Net Loss to Adjusted EBITDA

Unaudited Reconciliation of Net Loss to Adjusted EBITDA

(in thousands)
(Unaudited)

	Three Months Ended June 30,		Six Months Ended June 30,	
	2026	2025	2026	2025
Net loss	\$ (8,874)	\$ (12,357)	\$ (13,624)	\$ (22,618)
Depreciation and amortization expense	978	1,100	2,025	2,196
Interest income	(1,358)	(1,870)	(2,793)	(3,904)
Income taxes	—	—	—	—
EBITDA	\$ (9,254)	\$ (13,127)	\$ (14,392)	\$ (24,326)